TENDER RECOMMENDATION FOR LOCAL GOVERNMENT CONSTRUCTION WORKS WITHOUT SCORING AND WEIGHTING Public Works OF NON-PRICE CRITERIA



OPF-260 LGg [v1.2]

CONTRACT DETAILS File No: P-FY20231534

CONTRACT NAME: Ray Walsh House Refurbishment – Stage 1: Demolition

and Remediation

RFT/CONTRACT NO.: RFT - 10055221

CONTRACT DESCRIPTION: Non-structural demolition of Ray Walsh House

TIME FOR COMPLETION: 12 weeks

PROJECT MANAGING OFFICE: Tamworth (HNE)

PROCUREMENT SYSTEM:

Tender Method: Invited
Commercial Conditions: MW21

Payment Method: Lump Sum with Schedule of Rates for Variations

Payment Process NSW Public Works pays

Cost adjustment: Not Applicable

PRE-TENDER ESTIMATE (incl. GST): at 06/03/2023; revised to

07/03/2023; revised post-tender to

01/5/2023

CLIENT AGENCY: Tamworth Regional Council
PRINCIPAL IN THE CONTRACT: Tamworth Regional Council

Recommending Officer / Contact No: Stephen Hansen / 0427 200 609

RPC Contact No: Christopher Hague / 0467 713 905

DESCRIPTION OF THE WORK

The Ray Walsh House Refurbishment – Stage 1: Demolition and Remediation includes:

- The demolition, stripping, and disposal/recycling of all non-structural items/elements throughout the building, on specified floors; The works have been identified by the Principal as all works below the ceiling on all floors of the Ray Walsh House.
- The class B removal and safe disposal of all non-friable asbestos-contaminated waste, as per SafeWork asbestos waste disposal requirements and the site-specific Asbestos Register and Management Plan.

Parent Procedure No:	OPF-260	Date issued:	November 2022
Owner:	Manager WHS & Quality	Page:	1 of 12

TENDERS RECEIVED

Tenders were called on 08/03/2023 and closed at 9.30am on 27/4/2023. Six tenders were received as follows (amounts incl. GST):

Tenderer	A.B.N.	Tender Amount	Assessed Tender Amount ¹	Recommended Tender Amount ²
Rice Construction Group Ptv Ltd	32 149 851 114			

Notes:

- 1. The 'Assessed Tender Amount' is the Tender Amount plus (or minus) the Assessed Values of qualifications and departures in the tender and any loadings that apply.
- 2. The 'Recommended Tender Amount' is the Tender Amount plus (or minus) adjustments offered by the tenderer to withdraw qualifications and departures AND including prices offered by the tenderer for changes of scope requested after tenders closed.

Parent Procedure No:	OPF-260	Date issued:	November 2022
Owner:	Manager WHS & Quality	Page:	2 of 12

EXAMINATION OF TENDERS

1. PRE-EVALUATION ACTIONS

The Regional Projects Coordinator approved calling tenders, after concurrence was received from the client.

The tendering process was required to comply with the Local Government (General) Regulation 2021 (the Regulation).

Council decided to call tenders from a list of suitable contractors prepared by NSW Public Works, in accordance with clause 169 of the Regulation.

A Tender Evaluation Plan consistent with the Conditions of Tendering in the RFT documents was prepared and signed off by the Tender Evaluation Committee prior to close of tenders. Also, everyone involved in the tender evaluation process has signed the Tender Process Code of Conduct with no conflicts of interest declared.

A Mandatory Pre-Tender meeting was held onsite on Thursday 30th March 2023. Seven (7) invited organisations were represented as per the signed Attendance Register.

Six addenda were issued during the tender period. Addendum 06 included a revised version of Schedule 2 – Schedule of Prices Lump Sum which contained an additional rate item. The pre-tender estimate was revised to reflect the additional rate item plus the other two original rate items not included in the pre-tender estimate. All other addenda included clarification only, therefore did not alter the pre-tender estimates.

The tender documents included an item of Optional Additional works. The client has advised that this work will be not included therefore will not form part of the tender. Tenders were assessed on this basis.

2. INITIAL EVALUATION

the six addenda issued.

All tenderers attended the Mandatory Pre-Tender site meeting.

The tender from and 3.3. As taken.	did not include prices for rates items 3.1, 3.2 were clearly not in contention no further action was
failed to a notification of the notification o	did not include a price for were clearly not in contention no
stated "Lockable hoarding to be installe are not available for use during the work therefore was not considered further.	included methodology that did not comply methodology included use of existing ste, and personnel between floors. Addendum 03 clearly d at all lift doors on all floors to protect surfaces. Lifts as. As such the tender was deemed non-conforming and did not submit a conforming Tendering to then allow a non-conforming tender to be
The tender from were No.6 as they were clearly not in contention	failed to acknowledge receipt of Addendum No.6. e not requested to acknowledge receipt of Addendum n.
m	et the requirements of the RFT documents, including

Parent Procedure No:	OPF-260	Date issued:	November 2022
Owner:	Manager WHS & Quality	Page:	3 of 12

the completed schedules required to be submitted with the tender and acknowledging receipt of

Rice Construction Group Pty Ltd met the requirements of the RFT documents in the Schedule of Prices – Lump Sum, although it failed to acknowledge receipt of all six addenda. Rice Construction Group Pty Ltd was requested to acknowledge receipt of the addenda and did so on 17/05/2023. Correction of this mistake did not alter the original tender and was permitted under clause 176 of the Regulation.

3. EVALUATION OF PRICE

3.1 Examination of Tendered Rates

The amounts tendered in the Schedule of Prices – Lump Sum were compared to both the pre-tender and revised pre-tender estimates (see **Appendix A**). The comparisons revealed no differences of concern.

A sensitivity analysis confirmed that the relativity of tenders is not affected by changes in the scheduled quantities, within the expected range (see **Appendix B**).

3.2 Assessment of Qualifications and Departures

Rice Construction Group Pty Ltd included qualifications and departures (anomalies) and Clause 178 of the Regulation requires Council to accept the most advantageous tender. To identify which tender was 'most advantageous' for the specified work, the values of the qualifications and departures were assessed and added to the original Tender Amounts (see **Appendix C**).

The qualifications and departures of were not valued but were reviewed to assess whether they would affect the relativity of tenders or raise issues that could affect the assessed values of other tenders. No issues were identified.

3.3 Determination of loadings and other assessments

No loadings were applicable to any of the tenders.

3.4 Assessed Tender Amounts

The tenders were compared on the basis of the Assessed Tender Amounts, calculated by adding the assessed values of qualifications and departures to the original Tender Amounts.

4. SELECTION OF THE MOST ADVANTAGEOUSTENDERER

Rice Construction Group Pty Ltd had the lowest Assessed Tender Amount at identified as the most advantageous.

Rice Construction Group Pty Ltd was requested to withdraw its unacceptable qualifications and departures (i.e. to correct the anomalies in the tender), in accordance with clause 176 of the Regulation. Rice Construction Group Pty Ltd offered to do so at no change to the tendered amount, (see Rice Construction Groups Pty Ltd.'s written confirmation at **Appendix D**).

Neither of the other tenders included the same non-compliance characteristics as that of Rice Construction Group Pty Ltd, and there was therefore no requirement under clause 176 of the Regulation to give them an opportunity to vary their tenders in a similar way.

The revised pre-tender estimate amounted to \$

Rice Construction Group's Pty Ltd Assessed Tender Amount is approximately 25% above the revised pre-tender estimate. In consideration of this difference the revised pre-tender estimate was reviewed and found to have omitted the cost of a materials hoist, contractor's overheads and location allowances, as well as undervalued items including contractor's management costs and accommodation/travel expenses. The post-tender estimate was therefore revised to Inc GST as a result.

Parent Procedure No:	OPF-260	Date issued:	November 2022
Owner:	Manager WHS & Quality	Page:	4 of 12

Rice Construction Group Pty Ltd.'s Adjusted Tender Amount is 4% below the post-tender estimate and is considered reasonable.

The Adjusted Tender Amount of Rice Construction	n Group Pty Ltd is less than the Assessed	Tender
Amounts of	and	and is
therefore identified as the most advantageous.		I
The Recommended Tender Amount is	(including GST).	

5. COMMENTARY ON RECOMMENDED TENDERER

Recent Contractor Performance Reports indicate satisfactory performance by Rice Construction Group Pty Ltd. Rice Construction Group Pty Ltd has confirmed that it has the resources required to undertake the work.

A financial assessment by Equifax Australasia Credit Ratings Pty Ltd rated Rice Construction Group Pty Ltd as 'Acceptable'.

Rice Construction Group Pty Ltd has demonstrated satisfactory Work Health and Safety management and satisfactory environmental management on previous projects. This is recorded in the completed *Checklist for Reviewing Tenderer's WHS Management Performance* and the completed *Checklist for Reviewing Tenderer's Environmental Management Performance*.

Rice Construction Group Pty Ltd has submitted acceptable proposed methodology for demolition and class B asbestos removal. A subsequent program was provided to compliment the proposed methodology, which details the sequence of work within the contractual timeframe of 12 Weeks. A review of the program concludes that sufficient time has been allocated to demolish each individual floor and complete all other obligations.

Rice Construction Group Pty Ltd is considered capable of completing the Works satisfactorily.

6. MISCELLANEOUS

The tender evaluation process followed the agreed Tender Evaluation Plan.

The tender evaluation process complied with the Local Government (General) Regulation 2021.

The Tender of Rice Construction Group Pty Ltd offers best value for money.

The client has confirmed that sufficient funds are available to cover the Recommended Tender Amount and a contingency allowance adequate for contract variations and other assessed risks.

Sufficient of the site is available to meet the requirements in the proposed contract.

Development Consent has been granted by Tamworth Regional Council

The Tender Evaluation Checklist OPF-250 has been completed.

Parent Procedure No:	OPF-260	Date issued:	November 2022
Owner:	Manager WHS & Quality	Page:	5 of 12

7. RECOMMENDATION

It is recommended that:

1. The tender submitted by Rice Construction Group Pty Ltd, in the Recommended Tender Amount of \$_\text{Construction} (including GST) be accepted for RFT-10055221 for the Ray Walsh House Refurbishment – Stage 1: Demolition and Remediation project.

1) Evaluating Officer

Andrew Mooney 16/06/2023

Andrew Mooney Date

Project Manager, NSW Public Works

2) Recommending Officer

Steve Hansen19/06/2023Steve HansenDate

Senior Project Manager, NSW Public Works

3) Reviewing Officer

The tender evaluation process requirements identified in the Tender Evaluation Review Checklist at Attachment 1 have been satisfied, and the Checklist has been signed.

20/06/2023

Chris Hague Date

Regional Projects Coordinator, Tamworth

APPROVED to recommend to the client

20/06/2023

Date

Peter Davis

Peter Dowis

Regional Projects Coordinator, Hunter New England Region

Parent Procedure No:	OPF-260	Date issued:	November 2022
Owner:	Manager WHS & Quality	Page:	6 of 12

ATTACHMENT 1 - TENDER EVALUATION REVIEW CHECKLIST

RFT/CONTRACT NUMBER:	RFT - 10055221
CONTRACT NAME:	Ray Walsh House Refurbishment – Stage 1: Demolition and Remediation

Tendering

I confirm, from evidence I have sought, and which has been placed on file, that:

- √ The method of selecting tenderers complied with applicable procedures and was properly approved. V
- Before tenders closed, a Tender Evaluation Plan covering relevant matters and consistent with the Conditions
 of Tendering was prepared and signed by those responsible for the evaluation. V
- ✓ A pre-tender and post-tender estimate were prepared and is as shown in the Tender Recommendation. V
- ✓ The Tender Recommendation correctly identifies the tenders received, including any late tenders. V
- Everyone involved in evaluating the tenders signed the Tender Process Code of Conduct and any declared conflict of interest was managed satisfactorily.
- N/A Any tenders withdrawn after tenders closed were withdrawn in writing.
- ✓ All qualifications and departures in all tenders have been identified, and those in the tenders in contention have been addressed in the Qualifications and Departures Tables. V
- N/A Any agreed price adjustments for qualifications & departures or scope changes were confirmed in writing.
- ✓ Contractor Performance Reports or referee reports confirm the Recommended Tenderer's satisfactory past performance in general. V
- ✓ The Recommended Tenderer has demonstrated satisfactory WHS management. The *Checklist for Reviewing Tenderer's WHS Management Performance* has been completed and signed. **V**
- ✓ The Recommended Tenderer has demonstrated satisfactory environmental management, and the *Checklist* for Reviewing Tenderer's Environmental Performance OPF-2205 has been completed and signed. V
- ✓ The Financial Assessment has been sighted (if applicable) and the result is accurately reproduced in the Recommendation. Any concerns have been addressed. **V**
- N/A The CCU has endorsed the Recommended Tenderer's Workplace Relations Management Plan (if applicable).
- N/A The Recommended Tenderer's commitments to skills development meet or exceed the specified targets.
- N/A The Recommended Tenderer's past experience with Aboriginal participation is satisfactory.
- N/A If any unusual circumstances occurred during the evaluation of tenders, documents are provided demonstrating that probity and fairness were maintained.
- N/A If there was an increase in scope, approval to a direct negotiation was obtained using Form OPF-0601 before the negotiation was commenced and the approved negotiation protocol was followed.
- N/A If the tender validity period has been extended, it has been done in writing.
- ✓ The tender evaluation process followed the Tender Evaluation Plan. V
- ✓ The client has confirmed that sufficient funds are available.
- √ The Tender Evaluation Checklist OPF-250 has been satisfactorily completed and signed. V
- √ The submission was signed by officers in positions as specified in the TERP Authorities Schedule. V
- ✓ I have read and understand the <u>Tender Process Code of Conduct OPF-204</u> and have complied with it in performing this tender evaluation review.

For items I have not confirmed, the attached comments explain why I support the Recommendation.

See attached comments.

Y/N

V = verified by Recommending Officer Steve Hansen 19/06/2023

Reviewing officer's signature:	Allyn.	Position: Regional Projects Coordinator
Name (Print):	Chris Hague	Date: 20/06/2023

Parent Procedure No:	OPF-260	Date issued:	November 2022
Owner:	Manager WHS & Quality	Page:	7 of 12

Appendixes

Appendix A: Comparison of Lump Sum Prices and Rates Tendered with PTE

					Tenderer 1 -	ı	Tenderer 3 - \$14 4	Tenderer 4 -	Tenderer 5 -	Tenderer 6 -
		Pre Tender	Pre Tender	Post Tender	renderer 1 -	Tenderer 2 - Rice	renderer 3 -	Tenderer 4 -	renderer 5 -	renderer 6 -
Item No.	Item Description	Estimate	Estimate V2	Estimate		Construction				
		Estimate	Estimate v2	Estillate		Group Pty Ltd				
1	Preliminaries, Preparation, Protection:									
	Provision of WHS Management Plan and Environmental									
	Management Plan as per schedules 6, 7, 8, and 9 of this									
1.1	Tender Schedule and as specified under the balance of									
	the tender documents									
	The provision of other reports such as the dilapidation									
1.2	report, the demolition management plan, the asbestos									
	removal plan									
	Construction Preliminaries: site preparation,									
1.4	mobilisation, and demobilisation, site fencing, site									
	signage.									
1.5	Other management plans and reports required, not									
	mentioned above (e.g. noise and vibration)									
1.6	Payments to specialist consultants (e.g., Hygienist)									
2	Licences, Approvals, Insurances:									
2.1	Construction certificate (if require) and final inspection,									
	water authority fee									
2.2	Public liability insurance									
3	Scope of Works: Demolition/Stripping, Disposal, and/or									
	Retention/Protection and/or Modification									
1	Temporary replacement of 4 MSB backing boards with									
3.1	four power points protected by earth leakage circuit									
	breakers at each MSB.									
	Stripping, demolition, and disposal of all non-structural									
3.2	items as detailed under the technical specifications.									
	These works include but are not limited to features to									
	be protected (as required), and/or modified. HVAC/Air Conditioning: Power isolation and cooling									
	tower drainage of water to meet compliance and all									
	other requirements. Works include but not limited to:									
3.3	confirmation of power isolation of AC system, drainage									
3.5	of water from the cooling tower to satisfy compliance									
	requirements, and isolation of AC split system units in									
	all rooms.									
4	Non-Friable Asbestos Removal									
4.1	Asbestos removal and disposal – walls and floor									
	·									
4.2	Asbestos removal and disposal – 4 MSB backing boards									
4.3	Payments to specialist consultants (e.g., Hygienist)									
5	All other work not itemised above									
	Total for Lump Sum Items									
6	Rate Items									
	Removal and disposal of unexpected, additional non-									
6.1	friable asbestos found in walls (class B asbestos									
	removal and disposal), including labour and materials									
	/plant. For quantities between 0 and 100 sqm. Removal and disposal of unexpected, additional non-									
	friable asbestos found in floors (class B asbestos									
6.2	removal and disposal), including labour and materials									
	/plant. For quantities between 0 and 100 sqm.									
	y plane . or quantities between 0 and 100 sqiii.									
	Bonding /treatment of unexpected friable asbestos (no									
6.3	removal or disposal required), but including labour and									
	materials/plant. For quantities between 0 and 100 sqm.									
	Extended Total for Rate Items									
					1					
	Total Including Rate Items									
	Optional Additional Work Item			1	1				1	
	Audio Visual Equipment: Retrieval of all audio-visual									
	equipment located in two separate meeting room on									
2.2.6.1.	the 4th floor. This includes two projectors and multiple									
	speakers, all fitted into the ceiling panel on the 4th floor									
	of the Ray Walsh House.									

Parent Procedure No:	OPF-260	Date issued:	November 2022
Owner:	Manager WHS & Quality	Page:	8 of 12

Appendix B: Sensitivity Analysis

	Rice Construction Group Pty Ltd						
	Estimated Estimated						
Item	amount (m2)	Tendered Rate	Total	Plus 10%	Plus 50%	Plus 500%	Minus 10%
Removal and disposal of unexpected, additional non-friable asbestos found in walls (class B asbestos removal and disposal), including labour and materials /plant. For quantities between 0 and 100 sqm.	50						
Removal and disposal of unexpected, additional non-friable asbestos found in floors (class B asbestos removal and disposal), including labour and materials /plant. For quantities between 0 and 100 sqm.	50						
Bonding /treatment of unexpected friable asbestos (no removal or disposal required), but including labour and materials/plant. For quantities between 0 and 100 sqm.	50						
		Lump Sum Total					
		Lump Sum Total					
		Ranking	1	1	1	1	1
		I				I	
Item	Estimated amount (m2)	Tendered Rate					
			Total	Plus 10%	Plus 50%	Plus 500%	Minus 10%
non-friable asbestos found in walls (class B asbestos removal and disposal), including labour and materials /plant. For quantities between 0	50	Tendered Kate	Total	Plus 10%	Plus 50%	Plus 500%	Minus 10%
Removal and disposal of unexpected, additional non-friable asbestos found in walls (class B asbestos removal and disposal), including labour and materials /plant. For quantities between 0 and 100 sqm. Removal and disposal of unexpected, additional non-friable asbestos found in floors (class B asbestos removal and disposal), including labour and materials /plant. For quantities between 0 and 100 sqm.	, ,	Tenuereu nate	Total	Plus 10%	Plus 50%	Plus 500%	Minus 10%
non-friable asbestos found in walls (class B asbestos removal and disposal), including labour and materials /plant. For quantities between 0 and 100 sqm. Removal and disposal of unexpected, additional non-friable asbestos found in floors (class B asbestos removal and disposal), including labour and materials /plant. For quantities between 0	5(Tenuereu nate	Total	Plus 10%	Plus 50%	Plus 500%	Minus 10%
non-friable asbestos found in walls (class B asbestos removal and disposal), including labour and materials /plant. For quantities between 0 and 100 sqm. Removal and disposal of unexpected, additional non-friable asbestos found in floors (class B asbestos removal and disposal), including labour and materials /plant. For quantities between 0 and 100 sqm. Bonding /treatment of unexpected friable asbestos (no removal or disposal required), but including labour and materials/plant. For	50	Lump Sum Total	Total	Plus 10%	Plus 50%	Plus 500%	Minus 10%
non-friable asbestos found in walls (class B asbestos removal and disposal), including labour and materials /plant. For quantities between 0 and 100 sqm. Removal and disposal of unexpected, additional non-friable asbestos found in floors (class B asbestos removal and disposal), including labour and materials /plant. For quantities between 0 and 100 sqm. Bonding /treatment of unexpected friable asbestos (no removal or disposal required), but including labour and materials/plant. For	50		Total	Plus 10%	Plus 50%	Plus 500%	Minus 10%

Parent Procedure No:	OPF-260	Date issued:	November 2022
Owner:	Manager WHS & Quality	Page:	9 of 12

TENDER RECOMMENDATION FOR LOCAL GOVERNMENT CONSTRUCTION WORKS WITHOUT SCORING AND WEIGHTING **OF NON-PRICE CRITERIA**



OPF-260 LGg [v1.2]

property C. Ouglifications and Departures Tables

_	pendix C: Qualification			anics			
QL	ialifications and Departur				Contract Cities	Ray Walsh House R	efurbishment - Stage 1: Demolition and
					Contract title:	Remediation	
	Name of Tenderer:	Rice Construction	on Group Pty Ltd				
No.	Qualification or Departure (Guidance Notes 4, 4a)	Complies with RFT (Note 4b)	Assessed Value of Non-Compliance (Notes 4c, e)	Comment on Assessment (Notes 4d, e)	Preferred Tenderer's Response (Notes 8, 8a, 9, 9a)	Preferred Tenderer's Adjustment (Note 9b)	Recommendation (Note 12)
	Exclusions:						
1	If Successful we will need to confirm start date due to supply of temporary hoist etc.	No	\$0.00	Valued at \$0 as any potential delay to commencement of works will not incure costs. Assume max 8 week delay.	The materials hoist is available mid to late July. Pending the removal from another project. We would be able to get started onsite prior to this though.	\$0.00	Accept commencement mid to late July
2	We have not allowed for any plans our draughtsmen services	Yes	\$0.00	complies with RFT	Withdrawn	\$0.00	Accept withdrawal
3	We have not allowed for a statement of Environmental Effects	Yes	\$0.00	Statutory approval provided by principal	Withdrawn	\$0.00	Accept withdrawal
4	We have not allowed for any services consultants	Yes	\$0.00	complies with RFT	Withdrawn	\$0.00	Accept withdrawal
5	We have not allowed for any council	Yes	\$0.00	Complies with RFT based on interpetation of fees and charges being for	We have included in our tender price all waste disposal fees. This is only relevant to council approval fees and charges not waste	\$0.00	Accept clarification
	approvals fees and charges				council approval fees and charges not waste disposal fees.		
	der Amount		5		Tender Amount	-	
	essed value of qualifications & departures total		5		Adjustments Adjusted Tender Amount		
	lings for other matters				Augustea Tendel Amount		
Asse	essed Tender Amount		5				
					T 1 5 1 0 1		
					Tender Evaluation by: Name:	Andrew Mooney	
					Signature and date:	A.mooney	

Parent Procedure No:	OPF-260	Date issued:	November 2022
Owner:	Manager WHS & Quality	Page:	10 of 12

TENDER RECOMMENDATION FOR LOCAL GOVERNMENT CONSTRUCTION WORKS WITHOUT SCORING AND WEIGHTING Public Works OF NON-PRICE CRITERIA



OPF-260 LGg [v1.2]

Appendix D: Qualifications and Departures Withdrawal Letter from Rice Construction Group Pty Ltd

From:

Sent on: Wednesday, May 10, 2023 2:01:06 AM

To: Andrew Mooney <andrew.mooney@pwa.nsw.gov.au>; Jeremy

Cameron cjcameron@ricegroup.com.au>

CC: Christopher Hague christopher.hague@pwa.nsw.gov.au

Subject: RE: Subject: RFT - 1005521 – Qualifications and Departures - Ray Walsh House

Refurbishment - Stage 1: Demolition and Remediation

Hi Andrew,

Please see below my formal reply.

• If Successful we will need to confirm start date due to supply of temporary hoist etc. *Please* provide more precise estimation of lead time for supply of temporary hoist.

Reply - The materials hoist is available mid to late July. Pending the removal from another project. We would be able to get started onsite prior to this though.

• We have not allowed for any plans our draughtsmen services. Plans or draughtsmen services are not required for tender. Please withdraw this qualification.

Reply - Withdrawn

• We have not allowed for a statement of Environmental Effects. A Statement of Environmental is not required for tender. Please withdraw this qualification.

Reply - Withdrawn

• We have not allowed for any services consultants. Service consultants not required for tender. Please withdraw this qualification.

Reply - Withdrawn

• We have not allowed for any council approvals fees and charges. Council approval fees have been paid for by the Principal. Please confirm all other council fees associated with works are include in your tender price.

Reply - We have included in our tender price all waste disposal fees. This is only relevant to council approval fees and charges not waste disposal fees.

If you require anything else please feel free to give me a call.

Regards

Parent Procedure No:	OPF-260	Date issued:	November 2022
Owner:	Manager WHS & Quality	Page:	11 of 12

 PH: (02) 6772 2820 | TEAMS:
 | MB:

 EMAIL:
 WEB: www.ricegroup.com.au

Parent Procedure No:	OPF-260	Date issued:	November 2022
Owner:	Manager WHS & Quality	Page:	12 of 12